



I-64 Hampton Roads Bridge-Tunnel Expansion Responses to Questions (Questions received as of February 7, 2018)

Q10: The Quality Assurance Manager position as described is typically associated with a P3/DBFOM project where the Equity/SPV team has an executive on-site along with a Quality Manager who oversees the Design Builder. On a Design-Build project such as this one, there is usually an overall Quality Manager who has a QA manager and a QC manager reporting to him/her. This entire Quality group typically reports to the Project Manager and is not in the line of authority of the Construction Manager. The Quality Assurance Manager and team may often be a separate company that fulfills this role for the Project Manager.

As these roles would be duplicative on a Design-Build project, can VDOT revise the Key Personnel table to reflect the Quality Assurance Manager reporting to the Project Manager as the top position? Note s/he will report to a board comprised of Design-Builder senior executives.

Response to Q10: *The Department requires that quality management functions be provided in accordance with the Department's governance document on "Minimum Requirements for Quality Assurance and Quality Control on Design Build and Public-Private Transportation Act (PPTA) Projects" (2012), which permits the Quality Assurance Manager to report to the Project Manager or other appropriate person at the executive level. An organizational structure satisfying the requirements of this governance document is acceptable. An Addendum reflecting this response will be issued.*

Q15: Will VDOT establish participation goals for DBE and SWaM businesses based on the Project design and construction cost? DBE and SWaM requirements and goals are important to know at the RFQ stage in order to properly assemble the consortium team members.

Response to Q15: *VDOT will take into account the estimated Project design and construction costs in establishing DBE/SWaM goals.*

Q16: Can the Department provide any guidance on likely SWaM/DBE goals during the RFQ process? This may affect teaming decisions.

Response to Q16: *DBE/SWaM participation goals will be set in the Request for Proposals. These goals are being developed specific to the Project, taking into account the specialized nature of project work and volume of other projects underway in the Hampton Roads region. On-the-job training requirements are also anticipated on the Project.*

Q17: Formatting of Offerors SOQ is limited to US sizes. For foreign companies original documents only exist in A4 format (certificates, notarized copies, and audited balance sheets).

Would VDOT consider a formatting exception for original A4 size (8.27"x11.69") documentation?

Response to Q17: *The Department will accept A4 size sheets for documents that were originally signed, notarized or issued outside the United States. An Addendum reflecting this response will be issued.*

Q18: The SOQ qualitative evaluation table on RFQ page 25 provides 40 points for the Experience and Organization category on each General Technical Qualifications and Tunnel Delivery Qualifications (80 points total).

Would it be possible for VDOT to further break down these 80 points into the different documents required within the Experience and Organization category?

Response to Q18: *The Department will not be providing additional information on this topic.*

Q19: Please clarify the meaning of "common ownership" as part of the Legal Liabilities and Legal Proceedings requirements?

Response to Q19: *Common ownership refers to any circumstance where two entities are controlled by a single person or entity (or a distinct group of people or a distinct group of entities). In this context, control means the possession, directly or indirectly, of the power to direct or cause the direction of the management and policies of an entity, whether through the ownership of voting securities, by contract, or otherwise.*

Q20: Is it acceptable to make the assumption that all information required in Part 6 (Legal information) of the RFQ is only relative to the US territory? Under this

assumption, which legal information would be required from a foreign company?
Please confirm or clarify.

Response to Q20:

Legal information required in Part 6 is not limited to US territory. To comply with Part B, Section 4.3.1(f)(ii), an Offeror that is a foreign company is required to disclose determinations in US and foreign courts of law, arbitration proceedings or other dispute resolution proceedings in the last five (5) years involving transportation projects where the foreign company was held liable for material breach or terminated for cause. To comply with Part B Section 4.3.1(f)(iii), an Offeror that is a foreign company must also provide a description of the resolution of US and foreign arbitration, litigation, dispute review board and other formal dispute resolution proceeding occurring during the last five (5) years related to a transportation project between the public owner and the Offeror.

Q21: RFQ Sections 3.3.1 and 3.3.2 reference recent experience of the design team. Would VDOT prefer or require design experience from projects where the design is substantially complete and approved for construction to demonstrate the design team's ability to deliver a complete design meeting owner requirements? Columns d. and e. on both Forms J and L include references to Construction Contract completion in lieu of the level of completion for design development. Should these columns be modified to reference the completion of design services?

Response to Q21:

The Lead Designer should provide projects that demonstrate its experience relevant to the RFQ criteria. Projects developed by the Lead Designer with a higher level of completeness will provide the Department with more information to evaluate the Lead Designer qualifications.

Columns (d) and (e) on Forms J and L correctly refer to construction contract completion.

Q22: RFQ Sections 3.3.1 and 3.3.2 reference recent experience of the Lead Contractor. Would VDOT prefer or require construction experience from projects where the construction is substantially complete or at some significant level of completion, to demonstrate the Lead Contractor's ability to deliver the project to meet owner requirements?

Response to Q22:

The Lead Contractor should provide projects that demonstrate its experience relevant to the RFQ criteria. Projects developed by the Lead Contractor with a higher level

of completeness will provide the Department with more information to evaluate the Lead Contractor qualifications.

Q23: In our recent one-on-one meeting, VDOT discussed requesting information from the respondents regarding proposed bottom disturbance and dredge areas so that decisions could be made on Section 103 permitting. Would VDOT be able to release bathymetry and survey files (preferably as a TIN file) to assist the teams in preparing a response?

Response to Q23: *Available bathymetry and survey files are available upon request to the Department's designated representative in accordance with Part A, Section 2.5.1 of the RFQ.*

Q24: In VDOT's response to questions dated January 22, 2018, Question 9 clarifies that "the 2 page limit in Part B, Sections 4.2.2 (a)(ii), (b)(i)(B), (b)(ii)(B) refers to an overview of all projects included on Forms I, J, K, and L." However, in Section 4.1 Volume 2 Part 1 Section B Project Description Narrative the redline change allows for two pages (per project), which seems to contradict the response to the question. Please confirm that the page limit for this item is a total of 2 pages.

Response to Q24: *Part B, Section 4.1 (re: Volume 2, Part 1, Section B. Project Descriptions (Narrative)) in Addendum Number 1 correctly sets the page limit to two pages per project. This replaces the response to Q9 in the Responses to Questions (Questions received as of January 22, 2018).*

Q25: Part B, Section 3.2.4 provides as a pass/fail criteria that the entity is not "currently disqualified, removed, debarred, or suspended from performing or bidding on work for the federal government of any other state or local government." This pass/fail criteria does not appear to take into consideration Form G which allows an Offeror, Lead Contractor or Lead Contractor Member, and Lead Designer or Lead Designer Member to explain why it is unable to certify any statements. Please clarify the rule on an entity that has been/is currently disqualified, removed, debarred or suspended by the Commonwealth, local governments within the Commonwealth, and the federal government, other states and other local governments.

Response to Q25: *An entity shall receive a fail on the pass/fail criteria provided in Part B, Section 3.2.4 if it*

(a) has been disqualified, removed, debarred or suspended by the Commonwealth, or local governments within the Commonwealth;

- (b) is currently disqualified, removed, debarred or suspended by the federal government; or*
- (c) is currently disqualified, removed, debarred or suspended by another state or local government outside the Commonwealth and is unable to establish that such information does not materially or adversely affect the Offeror's ability to carry out the project responsibilities potentially allocated to it.*

An Addendum reflecting this response will be issued.