

**Transform 66—Outside-the-Beltway  
Conflict of Interest for Private Consulting Firms  
P3 Teams**

<b>Name</b>	<b>Task</b>	<b>Conflicted Out from P3 Teams</b>
ATCS, PLC	GEC Management, Survey, Preliminary Design, TRs	Y
CH2MHill	GEC Management, Preliminary Design, Traffic, TRs	Y
Kimley-Horn & Associates, Inc.	GEC Management, Preliminary Design, Traffic, Operations, Transit, TRs	Y
Parsons Transportation Group	GEC Management, NEPA Tier 1 and Tier 2	Y
Accompong Engineering Group, LLC	GEC Traffic and Civil Review Services	Y
A. Morton Thomas & Associates, Inc.	GEC Civil Rights and Admin. Support	Y
BREE & Associates, Inc.	GEC Civil Rights and Admin. Support	Y
Business Transformation Group	GEC Civil Rights and Admin. Support	Y
Capitol Management & Information Engineering Services, Inc.	GEC Safety Reviews and IA/IV Services	Y
CKI & Associates, Inc.	GEC Construction Inspection and IA/IV Services	Y
Connetics Transportation Group, Inc.	GEC Transit Planning	Y
Continental Acquisition Services, Inc. dba Continental Field Services	GEC Right-of-Way Acquisition Services	Y
Hassan Water Resources, PLC	GEC Drainage Reviews and IA/IV Services	Y
IBI Group	GEC Toll System Reviews	Y
Jenkins Engineering Company Services	GEC Bridge and Structures Plan Reviews and IA/IV Services	Y
Keville Enterprises, Inc.	GEC Cost Estimating, Construction Inspection, and IA/IV Services	Y
MCV Associates, Inc.	GEC Traffic and Data Collection	Y
Nspiregreen LLC	GEC Social Media Services	Y
Peggy Malone & Associates, Inc.	GEC Traffic and Data Collection	Y
Point Management Group, LLC	GEC Civil Rights and Administration Support Services	Y

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Saeed Associates, Chartered, Inc.	GEC Bridge and Structures Plan Review and IA/IV Services	Y
Sharp & Company, Inc.	GEC Public Involvement and Outreach	Y
Southeastern Institute of Research (SIR), Inc.	GEC Public Involvement and Outreach	Y
Schneider Electric/Telvent USA, LLC	GEC Lane Closure Coordination Services	Y
T3 Design Corporation	GEC Traffic Analysis and Modeling. Preliminary Engineering Assistance.	Y
Toole Design Group, LLC	GEC Bicycle and Pedestrian Plan Review and IA/IV Services	Y
Travesky & Associates, Ltd.	GEC Public Involvement and Outreach	Y
Undeland Associates, LLC	GEC Public Involvement and Outreach	Y
Accumark, Inc.	Survey, SUE	N
AirSage	Origin-Destination Information	N
Anderson & Associates, Inc.	Survey, Stream Surveys	Y
Burgess and Niple, Inc.	Vaden Drive Ramp Survey	N
DMY Engineering, Inc.	Geotechnical Drilling	N
Dovetail Cultural Resource Group	Cultural and Historic Resource Surveys	Y
ECS Mid-Atlantic, Inc.	Lab Testing, Specialized Borings	N
Environmental, Engineering and Educational Solutions (EEE Consulting, Inc.)	Hazardous Materials Investigation, Phase I	N
Foursquare Integrated Transportation Planning, Inc.	Transit/TDM Assistance	Y
H&B Surveying & Mapping, LLC	Survey	N
Johnson, Mirmiran & Thompson, Inc.	SUE	N
McCormick Taylor	Noise Study for NEPA	N
Michael Baker International	Transit (P&R Concepts), Air Study for NEPA	N
O.R. George & Associates, Inc.	Traffic Data Collection	N

Name	Task	Conflicted Out from P3 Teams
Pennoni Associates, Inc.	Horizontal Control, Soundwall Locations	N
Precision Measurements, Inc.	Survey	N
Quality Counts, LLC	Traffic Data Collection	N
Quantum Spatial, Inc.	Photogrammetric Mapping	N
Rice Associates, Inc.	Survey and Mapping, Stream Surveys	Y
Richard Crouse & Associates, Inc.	Aerial Photography	N
Rinker Design Associates	Route 28 Preliminary Design (Poplar Tree Overpass and Park Access Road)	N
Rummel, Klepper & Kahl (RK&K)	Preliminary Drainage, Preliminary Structures	N
Stantec Consulting Services, Inc.	Wetland/Stream Delineations	N
The TBE Group, Inc. (dba Cardno)	SUE	N
Tuhin Basu & Associates, Inc.	Vaden Drive Ramp Conceptual Design and TS&L	N
Whitman, Requardt & Associates, LLP	Route 28 Preliminary Design	N
Woolpert, Inc.	Survey and Mapping, Stream Surveys	Y
Capital Project Strategies, LLC	Risk Workshop, GEC VaP3 Support	Y
C&M Associates, Inc.	VAP3 Traffic and Revenue Consultant, GEC Tolling and Revenue Support Services	Y
Golder	Risk Analysis	Y
HNTB Corporation	VAP3 Technical Advisor	Y
KPMG	VAP3 Financial Advisor	Y
Mercator Advisors	VAP3 Financial Advisor	Y
PFM	VAP3 Financial Advisor	Y
RS&H	VAP3 Technical Consultant	Y