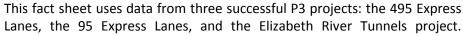


How P3 Projects Positively Affect Local, Regional, & State Businesses

P3 Projects offer significant opportunities

Large scale projects delivered through the Public- Private Transportation Act (PPTA) benefit Virginia in numerous ways. One important instance is the opportunities' presented by P3 project employment for local, regional, state-wide businesses. These businesses also include Disadvantaged Business Enterprises (DBE) and Small, Women and Minority-Owned businesses (SWaM).





Together these three projects have awarded over a billion dollars to DBE/SWaM companies. The 495 Express Lanes project alone provided \$545M to DBE/ SWaM businesses, Virginia's largest single project award in history.

	Express Lanes CONSTRUCTION COMPLETED DECEMBER 2012		Express Lanes CONSTRUCTION COMPLETED NOVEMBER 2014		Elizabeth River Tunnels	
					CONSTRUCTION UNDERWAY COMPLETION IN 2018	
	378 Total Subcontractor Companies	304 Total DBE/SWaM Companies	202 Total Subcontractor Companies	135 Total DBE/SWaM Companies	620 Total Subcontractor Companies	179 Total DBE/SWaM Companies
Local companies i employed	188	171	104	71	299	123
Regional companies ⁱⁱ employed	242	228	131	90	387	157
State companies ⁱⁱⁱ employed	290	245	155	104	417	164
Total % In-State Companies Employed	77%	81%	77%	77%	67%	92%
DBE/SWaM Participation Goals ^{iv}	N/A	40% / \$545M	N/A	29% / \$191M	N/A	35% / \$300M
Actual DBE/SWaM participation achieved	N/A	41% / \$548M	N/A	33% / \$217M	N/A	underway
Total Value of Subcontracts	\$892M	N/A	\$457M	N/A	Ongoing	N/A
	Total Project Value \$1.9B		Total Project Value \$925M		Total Project Value \$2.1B	

Local is defined as businesses geographically located in a city or county where the project is located or an adjacent city or county.

ii Regional is defined as businesses geographically located in a District adjacent to the District where the project is located. A region would encompass more than one district.

iii State of Virginia

iv Design-Build only; does not include additional opportunities for operations and maintenance